## THE <u>A</u>GENCY

## THE AGENCY GROUP AUSTRALIA LTD

ABN 52 118 913 232

and its controlled entities

## **APPENDIX 4E**

Preliminary Final Report 30 June 2021

AND CONTROLLED ENTITIES ABN 52 118 913 232

#### **Corporate directory**

Current	Directors

cutive Chairman and Chief Operating Officer
naging Director
cutive Director
-executive Director

Company Secretary Stuart Usher

**Registered Office and Head Office** 

0			
Street:	68 Milligan Street	Advanced Shar	re Registry Limited
	PERTH WA 6000	Street + Postal	: 110 Stirling Highway
Postal:	PO Box 7768		NEDLANDS WA 6009
	CLOISTERS SQUARE WA 6850	Telephone:	1300 113 258 (within Australia)
Telephone:	+61 (0)8 9204 7955		+61 (0)8 9389 8033 (International)
Facsimile:	+61 (0)8 9204 7956	Facsimile:	+61 (0)8 6370 4203
Email:	info@theagencygroup.com.au	Email:	admin@advancedshare.com.au
Website:	theagencygroup.com.au	Website:	www.advancedshare.com.au
Auditors		Securities Excl	nange
Hall Chadwick	WA Audit Pty Ltd	Australian Securities Exchange	

Share Registry

Hall Chadwick WA Audit Pty Ltd (formerly known as Bentleys Audit & Corporate (WA) Pty Ltd) 283 Rokeby Road SUBIACO WA 6008 Telephone: +61 (0)8 9426 0666

Solicitors Steinepreis Paganin Level 4, The Read Buildings 16 Milligan Street Perth WA 6000 Securities Exchange Australian Securities Exchange Level 40, Central Park, 152-158 St Georges Terrace Perth WA 6000 Telephone: 131 ASX (131 279) (within Australia) Telephone: +61 (0)2 9338 0000 Facsimile: +61 (0)2 9227 0885 Website: www.asx.com.au ASX Code AU1



#### **APPENDIX 4E**

Preliminary final report 30 June 2021 AND CONTROLLED ENTITIES ABN 52 118 913 232

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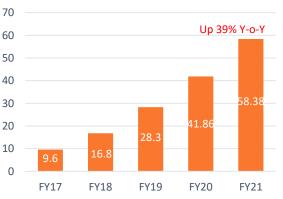
#### **Company Update**

- 1. Operating and financial review
- 1.1. Nature of Operations Principal Activities

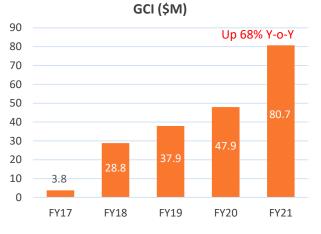
The principal activity of the Group for the financial year was real estate services and related activities. There were no significant changes in the nature of the Group's principal activities during the financial year.

#### 1.2. Operations Review

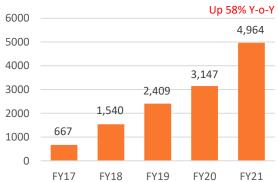
a. Key Metrics



ANNUAL GROUP REVENUE (\$M)



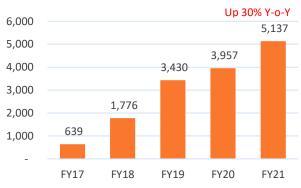
#### NUMBER OF EXCHANGES (#)



VALUE OF EXCHANGES (\$B)



#### NUMBER OF NEW LISTINGS (#)



The Agency delivered strong operating results for FY2021 with all key metrics increasing during the year across our businesses as demonstrated above. The results further reinforce the sustained growth the business has been able to achieve year on year for the past three years. This is despite the ongoing impact of the COVID-19 pandemic and resultant restrictions on the real estate sector nationally during the reporting period.



#### **Company Update**

For FY2021, the Group reported Annual Group Revenue of \$58.38 million, a 39.46% increase year-on-year (FY2020: \$41.86 million), which further highlights the effectiveness of the Company's model.

The increase in revenue was primarily due to a 68% increase year-on-year in Combined Gross Commission Income to \$80.7 million (FY2020: \$47.9 million). This figure was bolstered by 4,964 sales (up from 3,147 sales for FY2020) and \$4.8 billion worth of property sold across the combined group for FY2021 (FY2020: \$2.9 billion). Pleasingly, the 57.7% year-on-year increase in The Agency's transaction numbers was considerably more than the 40.7% market growth for the same period.

Property management has 3,517 Properties Under Management as at 30 June 2021, this is 27% down on prior year due to the disposal of the WA rent roll in September 2020. This rent roll generates  $\approx$ \$7 million revenue annually.

The Company also witnessed growth in its Mortgage Solutions Australia (**MSA**) business with home loan approvals for FY2021 up 24% year-on-year from \$137.4 million to \$170.6 million.

As at 30 June 2021, The Agency was comprised of a combined 308 sales agents (East Coast: 163, West Coast: 145), with average Gross Commission Income (GCI) by agent increasing by over 57% over the past twelve months. The Agency's model of allowing our high-quality agents to focus on sales and providing support is being demonstrated by the year-on-year increase in GCI.

The Agency will be looking to boost agent numbers in the coming quarters. Based on the company's existing platform and cost structure, which is largely fixed, any future recruitment will directly contribute to EBITDA performance.

The Agency Group reported cash receipts of \$71.57 million for the FY2021, a 68.29% year-on-year increase (FY2020: \$42.53 million).

	FY2021	FY2020	% Change
Revenue (\$M)	58.38	41.86	+39%
EBITDA (\$M)	6.37	2.66	+139%
EBITDA - pre AASB16 (\$M)	4.57	0.71	+544%
GCI (\$M)	80.66	47.92	+68%
PUM	3,517	4,838	-27%
Home Loan Approvals (MSA) (\$M)	170.6	137.4	+24%

#### 1.3. Financial Review

The financial statements have been prepared on a going concern basis, which contemplates the continuity of normal business activity and the realisation of assets and the settlement of liabilities in the ordinary course of business.

The Agency continued its growth during FY2021 delivering three quarters of positive EBITDA as well as positive cash flow, a first for the Company. For FY2021, the Group recorded EBITDA profit of approximately \$6.37 million. EBITDA was calculated as provided below:



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#### **Company Update**

EBITDA calculation	2021 \$	2020 \$
Loss after tax	(1,856,455)	(9,065,337)
Income tax benefit	(1,894,024)	(1,291,720)
Loss before tax	(3,750,479)	(10,357,057)
Interest income	(18,724)	(17,988)
Depreciation and amortisation	5,465,814	6,038,609
Embedded derivative non-cash financing costs 2.1	2,243,784	-
Impairment	400,000	5,230,330
Interest and finance costs	2,010,936	1,769,193
Profit on Sale of Assets <sup>1</sup>	(200,612)	-
Share-based payments	215,946	-
EBITDA	6,366,665	2,663,087
AASB 16 <i>Leases</i> impact <sup>2</sup>	(1,793,866)	(1,951,373)
EBITDA (pre-AASB16 <i>Leases</i> impact)	4,572,799	711,714

EBITDA was \$6.37 million. After adjusting for AASB 16 *Leases* impact, positive EBITDA for the year was \$4.57 million which compares to positive EBITDA of \$0.71 million for FY2020, a \$3.86 million improvement.

The net assets of the Group have increased from 30 June 2020 by \$2.53 million to \$14.14 million at 30 June 2021 (2020: \$11.61 million).

The Group incurred a net loss after tax for the year of \$1.86 million (2020: \$9.07 million loss). It is important to note that this was primarily impacted by the embedded derivative non-cash financing cost (\$2.24 million), interest and finance costs (\$2.01 million), and depreciation and amortisation (\$5.47 million).

As at 30 June 2021, the Group's cash and cash equivalents increased from 30 June 2020 by \$2.37 million to \$5.10 million at 30 June 2021 (2020: \$2.72 million).

	Appendix 4E \$'000s
Cash at bank (reference 4E Note 4.1)	5,096
Cash classified as	
Bank Guarantees	613
Reporting in the 30 June 2021 Appendix 4C	5,709

Government incentives and related grants have been received during the year and were used to also support employee sales agents in Perth. These have been included in operational cash flows.

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<sup>&</sup>lt;sup>1</sup> Sale of West Coast rent roll assets to Managex. Includes profit on sale of net assets disposed of \$123K plus gain on exit of lease of \$77K

<sup>&</sup>lt;sup>2</sup> AASB 16 *Leases* was adopted from 1 July 2019. The above demonstrates finance costs and amortisation, which prior to the adoption AASB 16 was recognised as rent expense.

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#### **Company Update**

1.4. Future Developments, Prospects and Business Strategies

With the Group having achieved a profitable scale, The Agency's national focus has now shifted to quality agent recruitment for driving growth while maintaining a sustainable financial framework and continuing to identify and implement efficiencies into its business.

The Company has continued to work proactively with its primary bank debt provider, Macquarie Bank, regarding a reduction in funding costs as well as the release of personal guarantees on its secured debt facilities, both of which have been approved by the debt provider and announced on the 4<sup>th</sup> August 2021.

The Agency is active in pursuing new business channels and entering new markets, along with new strategic partnerships and JV opportunities it believes will drive agent recruitment and sales revenue in the coming reporting periods.

There remain significant intangible assets off the balance sheet, these include the rent roll and the Mortgage Book. These assets contribute an annuity income to the business in excess of \$8 million per annum. Total estimated market asset value of the rent roll and loan book is estimated to be greater than \$25 million.

Other likely developments, future prospects and business strategies of the operations of the Group and the expected results of those operations, not otherwise disclosed in this report, have not been included in this report as the Directors believe that the inclusion of such information would be likely to result in unreasonable prejudice to the Group.



### Results for announcement to the Market for the year ended 30 June 2021

1	REI	PORTING PERIOD (item 1)				
		Report for the financial year ended:	30 June 20	)21		
		Previous corresponding period is the year months ended:	30 June 20	020		
2	RES	SULTS FOR ANNOUNCEMENT TO THE MARKET	Movement	Percentage %		Amount \$
	•	Increase in revenues from ordinary activities (item 2.1)	$\uparrow$	39.46	to	58,380,590
	•	Decrease in loss from ordinary activities after tax attributable to members (item 2.2)	$\checkmark$	79.52	to	(1,856,455)
	•	Decrease in loss after tax attributable to members (item 2.3)	$\checkmark$	79.52	to	(1,856,455)
	a.	Dividends (item 2.4)		Amount p Secur		Franked amount per security %
		Interim dividend			nil	n/a
		Final dividend			nil	n/a
		<ul> <li>Record date for determining entitlements to the dividend (item 2.5)</li> </ul>	n/a			
	b.	Brief explanation of any of the figures reported above nece The loss after tax includes an embedded derivative non-c convertible notes. Refer to Company Update on page 1 of t	ash financing cos	t of \$2,243,784		
3	PRI	ELIMINARY FINAL REPORT				
	a.	Statement of comprehensive income (item 3): Refer to Consolidated statement of profit or loss and other	comprehensive ir	ncome on page 8	3	
	b.	Statement of financial position (item 4):				
		Refer to Consolidated statement of financial position on pa	ige 9			
	c.	Statement of cash flows (item 5):				
		Refer to Consolidated statement of cash flows on page 11				
	d.	Statement of changes in equity (item 6): Refer to Consolidated statement of changes in equity on pa	ge 10			
4	DIV	/IDENDS (item 7) AND RETURNS TO SHAREHOLDERS INCLUDI	NG DISTRIBUTION	IS AND BUY BA	CKS (	item 14.2)
	Nil.					
	a.	Details of dividend or distribution reinvestment plans in open Not applicable	eration are descri	bed below (item	n 8):	



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#### **Results for announcement to the Market** for the year ended 30 June 2021

5	RA	TIOS		Current period	Previous corresponding period
	a.	Financial Information relating to 5b and 5c:		\$	\$
		Earnings for the period attributable to owners of the parent		(1,856,455)	(9,065,337)
		Net assets		14,137,261	11,611,346
		Less: Intangible assets (including net deferred tax balances) and right of u assets	ise	(27,778,071)	(31,770,901)
		Net tangible assets		(13,640,810)	(20,159,555)
				No.	No.
		Fully paid ordinary shares		428,575,916	298,954,431
		Weighted average number of ordinary shares outstanding during the year in calculation of basic EPS	r used	353,288,916	251,793,328
				¢	¢
	b.	Net tangible assets backing per share (cents) (item 9):		(3.183)	(5.189)
	c.	Earnings per share attributable to owners of the parent (cents) (item 14.1):		(0.525)	(3.600)
		The Group does not report diluted earnings per share, as dilution is not a to annual losses generated by the Group. During the 2021 financial ye Group had 333,333 unissued shares under option which are anti-dilutive.	ar the		
6	DE	TAILS OF ENTITIES OVER WHICH CONTROL HAS BEEN GAINED OR LOST DU	URING <sup>-</sup>	THE PERIOD: (item	10)
	a.	Control gained over entities			
		Name of entities (item 10.1)	Nil		
		Date(s) of gain of control (item 10.2)			
	b.	Loss of control of entities			
		Name of entities (item 10.1)	The Ag	ency Property Mana	gement WA Pty Ltd
<ul> <li>Date(s) of loss of control (item 10.2)</li> <li>29 September 2020</li> <li>c. Contribution to consolidated profit (loss) from ordinary activities after tax by the controlled entities to the date(s) in the current period when control was gained / lost (item 10.3).</li> </ul>					
	d.	Profit (loss) from ordinary activities after tax of the controlled entities for the whole of the previous corresponding period (item 10.3)	\$1,823		

7	DET	AILS OF ASSOCIATES AND JOINT VENTURE: (item 11)			
		Name of entities (item 11.1)	Nil		
		Percentage holding in each of these entities (item 11.2)	n/a		
				Current period \$	Previous corresponding Period \$
		Aggregate share of profits (losses) of these entities (item 12	3)	N/A	N/A
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### Results for announcement to the Market for the year ended 30 June 2021

8 Any other significant information needed by an investor to make an informed assessment of the entity's financial performance and financial position (item 12):

Refer to commentary update accompanying this 4E

9 The financial information provided in the Appendix 4E is based on the preliminary final report (attached), which has been prepared in accordance with Australian Accounting Standards (item 13)

10 A COMMENTARY ON THE RESULTS FOR THE PERIOD (item 14)

Refer to Company Update on page 1.

11 The preliminary final report has been prepared based on the 30 June 2021 accounts which are in the process of being audited by an independent Audit Firm in accordance with the requirements of s.302 of the *Corporations Act 2001* (Cth). (item 15)



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#### Consolidated statement of profit or loss and other comprehensive income

for the year ended 30 June 2021

	Note	2021 \$	2020 \$
Continuing operations			
Revenue	1.1	58,380,590	41,861,521
Other income	1.2	1,510,869	1,012,487
		59,891,459	42,874,008
Advertising and promotion expenses		(1,639,614)	(1,242,399)
Computers and information technology expenses		(1,407,621)	(1,330,334)
Consultancy fees		(2,048,190)	(1,918,495)
Depreciation and amortisation		(5,465,814)	(6,038,609)
Embedded derivative non-cash financing costs	2.1	(2,243,784)	-
Impairment	2.2	(400,000)	(5,230,330)
Interest and finance costs		(2,010,936)	(1,769,193)
Legal and professional fees		(1,328,244)	(998,384)
Occupancy costs		(570,823)	(984,139)
Salaries and employment costs	2.3	(44,182,308)	(31,070,020)
Share-based payments expense		(215,946)	-
Other expenses		(2,128,658)	(2,649,162)
Loss before tax		(3,750,479)	(10,357,057)
Income tax benefit	3.1	1,894,024	1,291,720
Net loss for the year		(1,856,455)	(9,065,337)
Other comprehensive income, net of income tax			
Items that will not be reclassified subsequently to profit or loss		-	-
Items that may be reclassified subsequently to profit or loss		-	-
Other comprehensive income for the period, net of tax		-	-
Total comprehensive income attributable to members of the parent entity		(1,856,455)	(9,065,337)

The consolidated statement of profit or loss and other comprehensive income is to be read in conjunction with the accompanying notes.



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#### **Consolidated statement of financial position**

as at 30 June 2021

	Note	2021 \$	2020 \$
Current assets		ب ب	ΥΥ
Cash and cash equivalents	4.1	5,096,435	2,724,142
Trade and other receivables	4.2.1	7,953,403	4,601,222
Financial assets	4.3.1	-	1,600,000
Other current assets	4.4.1	723,438	550,476
Total current assets		13,773,276	9,475,840
Non-current assets			
Trade and other receivables	4.2.2	163,010	269,655
Financial assets	4.3.2	612,860	170,388
Property, plant, and equipment	5.1	1,577,659	2,039,814
Right of use asset	5.2.1	4,894,370	4,645,320
Intangible assets	5.3	24,240,451	30,376,355
Total non-current assets		31,488,350	37,501,532
Total assets		45,261,626	46,977,372
Current liabilities			
Trade and other payables	4.5.1	11,194,122	9,773,151
Borrowings	4.6.1	-	13,843,235
Provisions	5.4.1	2,565,406	2,286,835
Leases	5.2.2	1,828,270	1,979,900
Total current liabilities		15,587,798	27,883,121
Non-current liabilities			
Borrowings	4.6.2	5,000,000	-
Financial liabilities	4.7.1	4,882,672	-
Provisions	5.4.2	280,245	337,054
Leases	5.2.2	4,016,900	3,895,077
Deferred tax liabilities	3.3	1,356,750	3,250,774
Total non-current liabilities		15,536,567	7,482,905
Total liabilities		31,124,365	35,366,026
Net assets		14,137,261	11,611,346
Equity			
Issued capital	6.1.1	43,635,166	39,395,942
Reserves	6.4	1,071,861	928,715
Accumulated losses		(30,569,766)	(28,713,311)
Total equity		14,137,261	11,611,346

The consolidated statement of financial position is to be read in conjunction with the accompanying notes.

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#### Consolidated statement of changes in equity

for the year ended 30 June 2021

	Note	Contributed equity \$	Accumulated Losses \$	Options Reserve \$	Total equity \$
Balance at 1 July 2019		27,765,049	(19,317,468)	583,426	9,031,007
Change in accounting policy	-	-	(330,506)	-	(330,506)
Restated total equity at the beginning of the financial year		27,765,049	(19,647,974)	583,426	8,700,501
Loss for the year attributable owners of the parent		-	(9,065,337)	-	(9,065,337)
Other comprehensive income for the year attributable owners of the parent		-	-	-	-
Total comprehensive income for the year attributable owners of the parent		_	(9,065,337)	-	(9,065,337)
Transaction with owners, directly in equity					
Shares issued during the year (net of costs)	6.1.1	11,630,893	-	-	11,630,893
Options granted during the year	6.2	-	-	345,289	345,289
Balance at 30 June 2020		39,395,942	(28,713,311)	928,715	11,611,346
Balance at 1 July 2020		39,395,942	(28,713,311)	928,715	11,611,346
Loss for the year attributable owners of the parent		-	(1,856,455)	-	(1,856,455)
Other comprehensive income for the year attributable owners of the parent		-	-	-	-
Total comprehensive income for the year attributable owners of the parent		-	(1,856,455)	-	(1,856,455)
Transaction with owners, directly in equity					
Shares issued during the year (net of costs)	6.1.1	3,552,768	-	-	3,552,768
Options granted during the year	6.2	-	-	437,946	437,946
Options exercised during the year		686,456		(294,800)	391,656
Balance at 30 June 2021		43,635,166	(30,569,766)	1,071,861	14,137,261

The consolidated statement of changes in equity is to be read in conjunction with the accompanying notes.



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#### **Consolidated statement of cash flows**

for the year ended 30 June 2021

Preliminary final report 30 June 2021

Note	2021 \$	2020 \$
Cash flows from operating activities		
Receipts from customers	71,571,138	42,529,458
Payments to suppliers and employees	(65,947,300)	(40,821,013)
Interest received	18,440	17,988
Finance costs	(998,889)	(1,391,729)
Net cash used in operating activities	4,643,389	334,704
Cash flows from investing activities		
Purchase of property, plant, and equipment	(242,158)	(282,527)
Advancement of bank guarantee	-	(481,498)
Return of bank guarantee	-	346,078
Purchase of intangibles	-	(192,758)
Deferred purchase consideration paid	-	(15,000)
Loans to other entities	(225,000)	-
Net cash received on disposal of asset group	2,623,330	-
Net cash used in investing activities	2,156,172	(625,705)
Cash flows from financing activities		
Proceeds from issue of shares	-	5,611,773
Proceeds from exercise of options	391,656	-
Share issue costs	(60,000)	(397,861)
Repayments of borrowings	(7,843,235)	(2,731,516)
Proceeds from borrowings	5,000,000	-
Payment of principal portion of lease liabilities	(1,915,689)	(2,064,552)
Net cash provided by financing activities	(4,427,268)	417,844
Net increase in cash and cash equivalents held	2,372,293	126,843
Cash and cash equivalents at the beginning of the year	2,724,142	2,597,299
Cash and cash equivalents at the end of the year 4.1	5,096,435	2,724,142

The consolidated statement of cash flows is to be read in conjunction with the accompanying notes.



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#### Notes to the Appendix 4E preliminary final report

for the year ended 30 June 2021

Note	1 Revenue and other income Note	e 2021 \$	2020 \$
1.1	Revenue		
	Commissions	45,342,382	27,523,456
	Fees	5,563,760	5,056,193
	Management fees	7,474,448	9,281,872
		58,380,590	41,861,521
1.2	Other Income		
	Interest income	18,724	17,988
	Gain on disposal of assets	123,225	-
	Gain on exit of lease	77,387	-
	Other income	567,121	994,499
	Government grants received – Cash Flow Boost	724,412	-
		1,510,869	1,012,487
Note	2 Loss before income tax	2021 \$	2020 \$
financ	lowing significant revenue and expense items are relevant in explaining the al performance:		
2.1	Embedded derivative non-cash financing costs:		
	Embedded Derivative - Finance cost	256,796	-
	Embedded Derivative - Fair value adjustment	1,986,988	-
		2,243,784	-
2.2	Impairment:		
	Doubtful debts expense / (recovered)	400,000	(74,050)
	Impairment of goodwill and other intangibles	-	5,304,380
		400,000	5,230,330
2.3	Salaries and employment costs		
	Commissions	31,656,030	19,558,045
	Director fees	144,000	535,980
	Salary and wages	7,899,320	8,475,768
	Superannuation	2,146,579	1,369,231
	Other employment related costs	3,746,379	2,210,996
	Government grants received in connection with employment costs	(1,410,000)	(1,080,000)
		44,182,308	31,070,020



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#### Notes to the Appendix 4E preliminary final report

for the year ended 30 June 2021

Note	3 Income tax	Note	2021 \$	2020 \$
3.1	Income tax benefit	_		
	Deferred tax		(1,894,024)	(1,291,720)
			(1,894,024)	(1,291,720)
3.2	Deferred tax assets			
	Employee benefits		558,583	465,221
	Accrued expenses		1,747,300	918,680
	Provisions		177,161	52,397
	AASB16 Leases - Lease Liability		182,453	154,253
	Other		309,093	141,261
			2,974,590	1,731,812
	Set-off deferred tax liabilities	3.3	(2,974,590)	(1,731,812)
	Net deferred tax assets		-	-
3.3	Deferred tax liabilities			
	Intangible Asset - Rent Roll		4,331,340	4,875,336
	Accrued income		-	107,250
			4,331,340	4,982,586
	Set-off deferred tax assets	3.2	(2,974,590)	(1,731,812)
	Net deferred tax liabilities		1,356,750	3,250,774
Note	4 Financial assets and financial liabilities			
4.1	Cash and cash equivalents		2021	2020
	Cost at head		\$	\$
	Cash at bank	-	5,096,435	2,724,142
			5,096,435	2,724,142
4.2	Trade and other receivables		2021	2020
4.2.1	Current		\$	\$
7.2.1	Trade debtors		6,272,604	3,677,980
	Recoverable commissions/wages		1,125,019	876,861
	Provision for non-recovery of trade debtor and commissions/wages		(150,000)	(339,702)
	Other receivables		705,780	386,083
			7,953,403	4,601,222
4.2.2	Non-current			
	Receivables		163,010	269,655
			163,010	269,655

## THE AGENCY

AND CONTROLLED ENTITIES

ABN 52 118 913 232

#### Notes to the Appendix 4E preliminary final report

for the year ended 30 June 2021

Note	4 Financial assets and financial liabilities (cont.)		
4.3	Financial assets	2021 \$	2020 \$
4.3.1	Current		
	Restricted cash	-	600,000
	Working capital – trust account	-	1,000,000
		-	1,600,000
4.3.2	Non-current		
	Bank guarantees and restricted cash	612,860	170,388
		612,860	170,388
4.4	Other assets	2021 \$	2020 \$
4.4.1	Current		
	Prepayments	305,748	7,636
	Other deposits	817,690	542,840
	Less: provision for impairment	(400,000)	-
		723,438	550,476
4.5	Trade and other payables	2021 \$	2020 \$
4.5.1	Current		
	Unsecured		
	Trade payables	2,552,376	2,483,388
	Employees' remuneration – commissions payable	3,706,455	1,869,045
	Payroll tax payable	353,739	1,152,496
	Superannuation – employees	392,778	401,358
	Sundry creditors and accrued expenses	2,512,237	843,601
	GST and PAYG payable	1,676,537	2,916,649
	Other	-	106,614
		11,194,122	9,773,151



AND CONTROLLED ENTITIES ABN 52 118 913 23

#### Notes to the Appendix 4E preliminary final report

for the year ended 30 June 2021

Note	4 Financial assets and financial liabilities (cont.)		
4.6	Borrowings	2021 \$	2020 \$
4.6.1	Current		
	Loans	-	750,000
	Bank loans	-	12,093,235
	Convertible note	-	1,000,000
		-	13,843,235
4.6.2	Non-current		
	Bank loans	5,000,000	-
		5,000,000	-
4.7	Financial liabilities	2021	2020
		\$	\$
4.7.1	<i>Non-current</i> Convertible note:		
	Debt component	895,101	-
	Derivative financial liability conversion option	3,987,571	-
		4,882,672	-

#### Note 5 Non-financial assets and financial liabilities

5.1 Property, plant, and equipment	2021 \$	2020 \$
Plant and equipment – at cost	1,253,362	1,187,451
Accumulated depreciation	(725,387)	(614,867)
	527,975	572,584
Leasehold improvements – at cost	3,447,970	3,407,145
Accumulated amortisation	(2,398,286)	(1,939,915)
	1,049,684	1,467,230
Total plant and equipment	1,577,659	2,039,814



AND CONTROLLED ENTITIES

ABN 52 118 913 232

#### Notes to the Appendix 4E preliminary final report

for the year ended 30 June 2021

5.2         Leases         2021 s         2020 s           5.2.1 <i>Right of use assets</i> Properties         3,704,241         3,500,419           Printing equipment         1,190,129         1,144,901           4,894,370         4,645,320           5.2.2 <i>Lease liabilities</i> Current         4,016,900           Non-current         4,016,900         3,895,077           5.3         Intangible assets         2021 s         2020 s           Goodwill         10,704,236         11,773,737           Impairment charge         -         (5,304,380)           Trademarks         224,348,346           Accumulated amortisation         (7,851,603)         (5,930,600)           Trademarks         268,420         268,420           Accumulated amortisation and impairment         (268,420)         -           Others         231,875         381,968           Accumulated amortisation and impairment         (288,02)         (196,396)           Current         13,282,942         18,572           Total intangibles         24,240,81         30,376,355           5.4         Provisions         22021 s         20202 s           5.4.1         Ourent         1,057,865	Note	5 Non-financial assets and financial liabilities (cont.)		
5.2.1       Right of use assets       3,704,241       3,500,419         Printing equipment       1,190,129       1,144,901         5.2.2       Lease labilities       4,889,370       4,645,320         5.2.4       Lease labilities       1,828,270       1,979,900         Non-current       4,016,900       3,895,077         5.3       Intangible assets       2021       2020         Social       10,704,236       17,777,617         Impairment charge       10,704,236       11,773,237         7.3       Intangible assets       2021       2020         Social       10,704,236       11,773,237         Rent Roll and trail book       21,134,545       24,348,146         Accumulated amortisation       (7,851,603)       (5,930,600)         13,282,942       18,417,546       268,420         Accumulated amortisation and impairment       (268,420)       268,420         Accumulated amortisation and impairment       (268,420)       (268,420)         Others       23,273       185,572         Total intangibles       2021       2020         S.4.1       Kurrent       2021       2020         Employee entitlements       1,406,422       1,228,979	5.2	Leases		
Properties Printing equipment         3,704,241         3,500,419           Printing equipment         1,190,129         1,144,901           5.2.2         Lesse liabilities         4,894,370         4,645,320           S.2.2         Lesse liabilities         1,828,270         1,979,900           Non-current         1,828,270         1,979,900         1,3895,077           S.3         Intangible assets         2021         2020         5           Goodwill         1,0704,246         17,077,617         1,0704,246         17,077,617           Impairment charge         10,704,236         11,773,237         5,343,800         10,704,236         11,773,237           Rent Roll and trail book         Accumulated amortisation         (7,851,603)         (5,590,600)         13,282,942         18,417,546           Trademarks         268,420         268,420         268,420         268,420         268,420           Accumulated amortisation and impairment         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)         (268,420)	5.0.4		\$	\$
Printing equipment         1,190,129         1,144,901           4,894,370         4,645,320           5.2.2         Lease liabilities         1,828,270         1,979,900           Current         1,828,270         1,979,900         4,016,900         3,895,077           5.3.1         Intangible assets         2021         5,845,170         5,874,977           5.3         Intangible assets         2021         2020         5           Goodwill         10,704,236         17,707,617         (5,304,380)           Impairment charge         10,704,236         11,773,237           Rent Roll and trail book         21,134,545         24,348,146           Accumulated amortisation         (7,815,1603)         (5,930,600)           Trademarks         268,420         268,420         (268,420)           Accumulated amortisation and impairment         (268,420)         (268,420)         (268,420)           Others         231,875         381,668         (219,639)         (196,396)           5.4.1         Forvisions         242,404,51         303,376,355         (196,396)           5.4.1         Current         1,406,422         1,228,979         (1,57,856)           5.4.2         Non-current         2,555,4	5.2.1		2 704 241	2 500 410
5.2.2       Lease habilities       4,645,320         Current       1,828,270       1,979,900         Non-current       4,016,900       3,895,077         5.3       Intangible assets       2021       2020         Goodwill       10,704,236       11,777,77,617         Impairment charge       10,704,236       11,773,237         Rent Roll and trail book       21,134,545       24,348,146         Accumulated amortisation       (5,5304,800)       13,282,942       18,417,546         Trademarks       204,200,451       0,5930,600)       13,282,942       18,417,546         Others       21,134,545       24,348,146       268,420       (268,420)         Accumulated amortisation and impairment       (268,420)       (268,420)       (268,420)         Others       21,187,572       381,968       (38,602)       (196,396)         Accumulated amortisation and impairment       23,273       185,572       30,376,355         5.4       Provisions       2020       \$       \$         5.4.1       Current       1,406,422       1,228,979         Employee entitlements       1,406,422       1,228,979         Future fund referrals       1,406,422       1,228,979 <td< td=""><td></td><td></td><td></td><td></td></td<>				
5.2.2       Lease liabilities       1,828,270       1,979,900         Non-current       1,828,270       1,979,900         5.3       Intangible assets       2021       2020         Goodwill       1,070,4236       11,773,7617         Impairment charge       10,704,236       11,773,237         Rent Roll and trail book       21,134,545       24,348,146         Accumulated amortisation       (5,5930,600)       13,282,942       18,417,546         Trademarks       2024       268,420       (268,420)       (268,420)         Accumulated amortisation and impairment       213,455       381,968       (38,602)       (196,396)         Others       291,875       381,968       (38,602)       (196,396)       (196,396)         5.4.1       Current       23,273       185,572       30,376,355         5.4.2       Provisions       2021       2020       S       S         5.4.1       Current       1,406,422       1,228,979       1,158,984       1,057,856         5.4.2       Non-current       2,266,835       2,266,835       S       S         5.4.2       Non-current       2,266,835       2,266,835       S       S         5.4.3       Non-cur				
Current Non-current         1,828,270 4,016,900         1,979,900 3,895,077           5.3         Intangible assets         2021         2020 S         2020 S         S           6.00         Itangible assets         2021         2020 S         S         S           7.00         Rent Roll and trail book         21,134,545         24,348,146         C         C         S           7.00         Accumulated amortisation         Itangibre         21,847,545         24,842.01         268,420         268,420         268,420         268,420         268,420         268,420         268,420         268,420         268,420         21,943,55         381,968         381,968         381,958         381,958         381,958         381,958         381,958         381,95	522	Lago lighilition	4,894,370	4,045,320
Non-current         4,016,900         3,895,077           5.3         Intangible assets         2021         2020           Goodwill         10,704,236         17,077,617           Impairment charge         10,704,236         11,773,237           Rent Roll and trail book         21,134,545         24,348,146           Accumulated amortisation         (7,851,603)         (5,930,600)           Trademarks         268,420         268,420           Accumulated amortisation and impairment         (268,420)         (268,420)           Accumulated amortisation and impairment         24,348,145         (268,420)           Others         291,875         381,968           Accumulated amortisation and impairment         (268,420)         (268,420)           Total intangibles         24,240,451         30,376,355           5.4.1         Current         1,406,422         1,228,979           Employee entitlements         1,406,422         1,228,979           S.4.2         Non-current         2,565,406         2,286,835           5.4.2         Non-current         2,565,406         2,286,835           5.4.2         Non-current         2,565,406         2,286,835           5.4.2         Non-current         2,56	J.2.2		1.828.270	1.979.900
5.3       Intangible assets       2021       2020         Goodwill       10,704,236       17,077,617         Impairment charge       10,704,236       11,773,237         Rent Roll and trail book       21,134,545       24,348,146         Accumulated amortisation       (7,851,603)       (5,930,600)         13,282,942       18,417,546         Trademarks       268,420       268,420         Accumulated amortisation and impairment       (268,420)       (268,420)         Others       291,875       381,966         Accumulated amortisation and impairment       (268,602)       (196,396)         Others       291,875       381,966         Accumulated amortisation and impairment       268,602       (196,396)         Total intangibles       2021       2020         5.4.1       Current       2021       2020         Future fund referrals       1,406,422       1,228,979         S.4.1       Current       1,406,422       1,228,979         Future fund referrals       1,406,422       1,228,979         S.4.2       Non-current       2,565,406       2,286,835         S.4.3       Non-current       2,565,406       2,286,835         S.4.4				
5.3       Intangible assets       2021       2020       202				
Solution         S         S           Goodwill         10,704,236         17,077,617           Impairment charge         10,704,236         17,077,617           Impairment charge         10,704,236         11,773,237           Rent Roll and trail book         21,134,545         24,348,146           Accumulated amortisation         (7,851,603)         (5,930,600)           13,282,942         18,417,546           Trademarks         268,420         268,420           Accumulated amortisation and impairment         (268,420)         (268,420)           Others         291,875         381,968           Accumulated amortisation and impairment         (38,602)         (196,396)           Others         291,875         381,968           Accumulated amortisation and impairment         (268,420)         253,273           Others         291,875         30,376,355           5.4         Provisions         2021         2020           5.4.1         Current         1,406,422         1,228,979           Future fund referrals         1,406,422         1,228,979           5.4.2         Non-current         2,565,406         2,286,835           5.4.2         Non-current         62,742				
Goodwill         10,704,236         17,077,617           Impairment charge         (5,304,380)           10,704,236         11,773,237           Rent Roll and trail book         21,134,545         24,348,146           Accumulated amortisation         (7,851,603)         (5,930,600)           13,282,942         18,417,546           Trademarks         268,420         268,420           Accumulated amortisation and impairment         (268,420)         (268,420)           Others         291,875         381,968           Accumulated amortisation and impairment         (28,622)         (196,396)           Others         291,875         381,968           Accumulated amortisation and impairment         24,240,451         30,376,355           5.4.1         Provisions         2021         2020           5.4.1         Current         2,565,406         2,286,935           5.4.2         Non-current         2,565,406         2,286,935           5.4.2         Non-current         2,565,406         2,286,835           5.4.2         Non-current         2,565,406         2,286,835           5.4.2         Non-current         2,565,406         2,286,835           5.4.2         Non-current	5.3	Intangible assets		
Rent Roll and trail book       11,773,237         Rent Roll and trail book       21,134,545       24,348,146         Accumulated amortisation       (7,851,603)       (5,930,600)         13,282,942       18,417,546         Trademarks       268,420       268,420         Accumulated amortisation and impairment       (268,420)       (268,420)         Others       291,875       381,968         Accumulated amortisation and impairment       (38,602)       (196,396)         Others       291,875       381,968         Accumulated amortisation and impairment       (38,602)       (196,396)         Total intangibles       24,240,451       30,376,355         5.4       Provisions       2020       \$         5.4.1       Current       2020       \$         Employee entitlements       1,406,422       1,228,979         Future fund referrals       1,405,422       2,286,335         5.4.2       Non-current       22,565,406       2,286,835         5.4.2       Non-current       62,742       61,377         Make good provisions       149,548       165,000         Future fund referrals       149,548       150,000         Future fund referrals       67,955		Goodwill		17,077,617
Rent Roll and trail book       21,134,545       24,348,146         Accumulated amortisation       (7,851,603)       (5,930,600)         13,282,942       18,417,546         Trademarks       268,420       268,420         Accumulated amortisation and impairment       (268,420)       (268,420)         Others       291,875       381,968         Accumulated amortisation and impairment       (38,602)       (196,396)         Others       24,240,451       30,376,355         Total intangibles       24,240,451       30,376,355         5.4.1       Current       2020       \$         Employee entitlements       1,406,422       1,228,979         Future fund referrals       1,057,856       2,266,406       2,286,835         5.4.2       Non-current       62,742       61,377         Employee entitlements       62,742       61,377         Make good provisions       149,548       165,000         Future fund referrals       149,548       165,000		Impairment charge	-	(5,304,380)
Accumulated amortisation       (7,851,603)       (5,930,600)         13,282,942       18,417,546         Trademarks       268,420       268,420         Accumulated amortisation and impairment       (268,420)       (268,420)         Others       291,875       381,968         Accumulated amortisation and impairment       (38,602)       (196,396)         Others       291,875       381,968         Accumulated amortisation and impairment       (38,602)       (196,396)         Total intangibles       24,240,451       30,376,355         5.4.1       Current       2020       \$         Employee entitlements       1,406,422       1,228,979         Future fund referrals       1,406,422       1,228,979         5.4.2       Non-current       2,565,406       2,286,835         5.4.3       Non-current       62,742       61,377         Make good provisions       149,548       165,000         Future fund referrals       63,742       61,377			10,704,236	11,773,237
Accumulated amortisation       (7,851,603)       (5,930,600)         13,282,942       18,417,546         Trademarks       268,420       268,420         Accumulated amortisation and impairment       (268,420)       (268,420)         Others       291,875       381,968         Accumulated amortisation and impairment       (38,602)       (196,396)         Others       291,875       381,968         Accumulated amortisation and impairment       (38,602)       (196,396)         Total intangibles       24,240,451       30,376,355         5.4.1       Current       2020       \$         Employee entitlements       1,406,422       1,228,979         Future fund referrals       1,406,422       1,228,979         5.4.2       Non-current       2,565,406       2,286,835         5.4.3       Non-current       62,742       61,377         Make good provisions       149,548       165,000         Future fund referrals       63,742       61,377		Rent Roll and trail book	21,134,545	24,348,146
Trademarks       268,420       268,420         Accumulated amortisation and impairment       (268,420)       (268,420)         Others       291,875       381,968         Accumulated amortisation and impairment       (38,602)       (196,396)         Others       253,273       185,572         Total intangibles       24,240,451       30,376,355         5.4.1       Current       2021       2020         Employee entitlements       1,406,422       1,228,979         Future fund referrals       1,406,422       1,228,979         5.4.2       Non-current       2,565,406       2,286,835         5.4.2       Non-current       62,742       61,377         Make good provisions       149,548       165,000         Future fund referrals       149,548       165,000         Future fund referrals       11,406,422       1,137         Make good provisions       149,548       165,000         Future fund referrals       149,548       165,000         Future fund referrals       62,742       61,377         Make good provisions       110,677       110,677				
Accumulated amortisation and impairment(268,420)(268,420)Others291,875381,968Accumulated amortisation and impairment(38,602)(196,396)253,273185,572Total intangibles24,240,45130,376,3555.4.1Current20212020Employee entitlements1,406,4221,228,979Future fund referrals1,406,4221,228,9795.4.2Non-current2,565,4062,286,8355.4.3Non-current62,74261,377Make good provisions149,548165,000Future fund referrals149,548110,677			13,282,942	18,417,546
Others291,875381,968Accumulated amortisation and impairment(38,602)(196,396)253,273185,572253,273185,572Total intangibles24,240,45130,376,3555.4.1Provisions20212020SSSS5.4.1Current1,406,4221,228,979Employee entitlements1,406,4221,228,979Future fund referrals1,555,4062,286,8355.4.2Non-current62,74261,377Employee entitlements62,74261,377Make good provisions149,548165,000Future fund referrals149,548165,000Future fund referrals110,677110,677		Trademarks	268,420	268,420
Accumulated amortisation and impairment(38,602)(196,396)253,273185,57225,41Total intangibles24,240,45130,376,3555.4.1Current202020202020Employee entitlements1,406,4221,228,979Future fund referrals1,158,9841,057,8565.4.2Non-current2,565,4062,286,8355.4.3Non-current62,74261,377Employee entitlements62,74261,377Future fund referrals149,548165,000Future fund referrals149,548165,000Future fund referrals110,677110,677		Accumulated amortisation and impairment	(268,420)	(268,420)
Accumulated amortisation and impairment(38,602)(196,396)253,273185,57225,41Total intangibles24,240,45130,376,3555.4.1Current202020202020Employee entitlements1,406,4221,228,979Future fund referrals1,158,9841,057,8565.4.2Non-current2,565,4062,286,8355.4.3Non-current62,74261,377Employee entitlements62,74261,377Future fund referrals149,548165,000Future fund referrals149,548165,000Future fund referrals110,677110,677			-	-
Image: Section of the section of th		Others	291,875	381,968
Total intangibles24,240,45130,376,3555.4.Provisions2021 2020 52020 55.4.1Current Employee entitlements Future fund referrals1,406,422 1,228,979 1,158,984 1,057,8561,228,979 1,057,8565.4.2Non-current Employee entitlements Future fund referrals2,565,406 62,7422,286,835 61,377 149,5485.4.2Non-current Employee entitlements Future fund referrals62,742 10,67761,377 110,677		Accumulated amortisation and impairment	(38,602)	(196,396)
5.4Provisions2021 2020 52020 2015.4.1Current			253,273	185,572
5.4.1CurrentS\$Employee entitlements1,406,4221,228,979Future fund referrals1,158,9841,057,8562,565,4062,286,8352,286,8355.4.2Non-current62,74261,377Employee entitlements62,74261,377Make good provisions149,548165,000Future fund referrals67,955110,677		Total intangibles	24,240,451	30,376,355
5.4.1CurrentIEmployee entitlements1,406,4221,228,979Future fund referrals1,158,9841,057,8562,565,4062,286,8352,286,8355.4.2Non-current2,565,4062,286,835Employee entitlements62,74261,377Make good provisions149,548165,000Future fund referrals67,955110,677	5.4	Provisions		
Employee entitlements Future fund referrals1,406,4221,228,9791,158,9841,057,8562,565,4062,286,8355.4.2Non-current2Employee entitlements62,74261,377Make good provisions149,548165,000Future fund referrals67,955110,677	5/11	Current	\$	\$
Future fund referrals         1,158,984         1,057,856           2,565,406         2,286,835         2,286,835           5.4.2         Non-current         62,742         61,377           Employee entitlements         62,742         61,377           Make good provisions         149,548         165,000           Future fund referrals         67,955         110,677	5.4.1		1.406.422	1.228.979
5.4.2       Non-current       2,565,406       2,286,835         5.4.2       Non-current           Employee entitlements       62,742       61,377         Make good provisions       149,548       165,000         Future fund referrals       67,955       110,677				
5.4.2Non-currentEmployee entitlements62,74261,377Make good provisions149,548165,000Future fund referrals67,955110,677				2,286,835
Employee entitlements62,74261,377Make good provisions149,548165,000Future fund referrals67,955110,677	5.4.2	Non-current	,,	,,
Future fund referrals67,955110,677			62,742	61,377
		Make good provisions	149,548	165,000
280,245 337,054		Future fund referrals	67,955	110,677
			280,245	337,054



AND CONTROLLED ENTITIES ABN 52 118 913 23

APPENDIX 4E Preliminary final report 30 June 2021

#### Notes to the Appendix 4E preliminary final report

for the year ended 30 June 2021

Note	6 Equity				
6.1	Issued capital	2021	2020	2021	2020
	-	No.	No.	\$	\$
Fully p	baid ordinary shares at no par value	428,575,916	298,954,431	43,635,166	39,395,942
		2021	2020	2021	2020
6.1.1	Ordinary shares	No.	No.	\$	\$
	At the beginning of the year	298,954,431	103,810,047	39,395,942	27,765,049
	Shares issued during the year:				
	Issued for cash	-	85,913,817	-	5,584,398
	Equity-settled payments	-	107,008,316	-	6,955,540
	Conversion of performance shares	-	2,222,251	-	-
	Convertible note conversion	115,621,485	-	3,612,768	-
	Exercise of \$0.027 options	12,000,000	-	546,000	-
	Exercise of \$0.0338 options	2,000,000	-	140,456	-
	Transaction costs relating to share issues	-	-	(60,000)	(909,045)
	At reporting date	428,575,916	298,954,431	43,635,166	39,395,942
6.2	Options	2021	2020	2021	2020
		No.	No.	\$	\$
	Options	333,333	104,181,760	1,071,861	928,715
	At the beginning of the year	104,181,760	5,588,912	928,715	583,426
	Options issued/(lapsed) during the year:				
	<ul> <li>Attaching pursuant to a Placement</li> </ul>	-	8,461,539	-	-
	Attaching to an Entitlement Issue	-	34,495,371	-	-
	Equity-settled payments	-	44,944,823	-	
	Lead Managers options	-	12,899,074	-	258,192
	Repayment of Kalonda debt	-	714,286	-	14,297
	<ul> <li>Financing costs in respect to the convertible note options</li> </ul>	-	2,000,000	-	72,800
	<ul> <li>Issued in connection with Convertible notes</li> </ul>	12,000,000	-	222,000	-
		(42,000,000)		(222,000)	-
	Exercise of \$0.027 options	(12,000,000)	-	(222,000)	
	<ul><li>Exercise of \$0.027 options</li><li>Exercise of \$0.0338 options</li></ul>	(12,000,000) (2,000,000)	-	(72,800)	-
	<ul> <li>Exercise of \$0.0338 options</li> <li>Granted (and to be issued) to CEO in accordance with</li> </ul>		-		-
	<ul><li>Exercise of \$0.0338 options</li><li>Granted (and to be issued) to</li></ul>		- - - (4,922,245)	(72,800)	-

#### **APPENDIX 4E**

Preliminary final report 30 June 2021

AND CONTROLLED ENTITIES

ABN 52 118 913 232

#### Notes to the consolidated financial statements

for the year ended 30 June 2021

Note	6 Equity (cont.)		
6.3	Performance shares	2021 No.	2020 No.
	Performance shares	1,555,558	1,555,558

6.3.1 The 1,555,558 performance shares failed to vest (by achieving a 20-day volume VWAP on the ASX which equals or exceeds 3 times the re-quotation price of \$0.02, at any time within 24 months of settlement) and expired. These performance shares will convert to five only ordinary shares.

6.4 Reserves	2021	2020
	\$	\$
Share-based payment reserve	1,071,861	928,715
	1,071,861	928,715



# THE <u>A</u>GENCY